

Floyd Valley Healthcare dba/Floyd Valley Healthcare Community Health Needs Assessment and Health Implementation Plan Summary FY 2019 (Utilizing 2017-18 Data)

COMMUNITY HEALTH NEEDS ASSESSMENT SUMMARY

In 2017, Floyd Valley Healthcare working together with the Plymouth County Health Planning Committee, conducted and completed a Community Health Needs Assessment (CHNA) to adopt an implementation strategy to meet the community health needs identified through the assessment. A summary of the assessment follows. The complete Floyd Valley Community Health Needs Assessment can be found at www.floydvalley.org.

PURPOSE OF COMMUNITY HEALTH NEEDS ASSESSMENT

To provide information from local residents regarding:

- Demographics of Respondents
- > Utilization of Local Health Services
- > Factors that were important for health and well-being of Plymouth County Residents
- ➤ Meets IRS Requirement for 990 Charitable Status

KEY COMMUNITY HEALTH NEEDS ASSESSMENT FINDINGS

- Promote Healthy Living through increased awareness of Mental Health illness and resources.
- > Promote Injury prevention by focusing on intentional injuries (Violent, abusive behaviors and suicide).
- > Promote the spread of epidemics through child and adult immunization/vaccination rates and surveillance.

COMMUNITY NEEDS

- Increase access to Mental Health Resources.
- Increase education and resources for injury prevention focusing on intentional injuries (Violent, abusive behaviors and suicide).
- > Reminder systems and strategies for increasing Childhood and Adult vaccination rates.



IMPLEMENTATION PLAN

- 1. Promote Healthy Living through increased awareness of Mental Health illness and resources.
 - a) Align with our community partners in health promotion strategies, to include implementing health-enhancing public policy, creating supportive environments (parenting interventions), strengthening community action (participatory research, media campaigns), developing personal skills (resilience), and reorienting health services (postpartum depression screening) to enhance health.
- 2. Promote injury prevention by focusing on intentional injuries (Violent, abusive behaviors and suicide).
 - a) Coordinate and support the implementation of effective programs by clinical and community preventive service providers to promote wellness, build resilience and prevent behaviors by focusing on violence prevention across the lifespan (i.e. child maltreatment, intimate partner violence, teen dating violence, sexual violence, suicide prevention, youth violence, gang violence, gun safety and policy, and elder abuse)
- 3. Promote the spread of epidemics through child and adult immunization/vaccination rates and surveillance.
 - a) By increasing community demand for vaccinations
 - b) Through enhancing access to vaccination services
 - c) Enhancing Provider/system-based interventions through the use of technology

Resources:

- American Public Health Association
- Centers for Disease Control and Prevention
- Minnesota Department of Health Injury and Violence Prevention
- Iowa Behavior Risk Factor Surveillance System
- www.countyhealthrankings.org





Floyd Valley Healthcare

Community Health Needs Assessment and Health Implementation Plan Summary FY 2019 (Utilizing 2017-18 Data)









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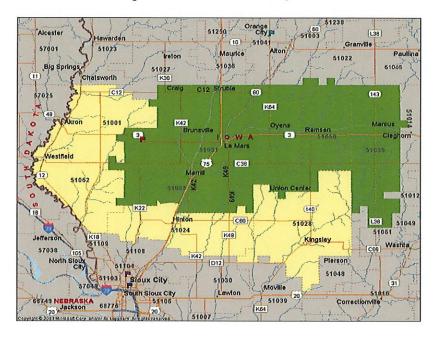
ATTACHMENTS

EXHIBIT A	Plymouth County Health Needs Assessment Survey
EXHIBIT B.1	U.S. Census Bureau 2013-2017 Quick Facts
EXHIBIT B.2	2012 Census of Agriculture – County Profile
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SECTION A — INTRODUCTION & DEFINITION OF COMMUNITY SERVED – PRIMARY SERVICE AREA

During 2018, a Community Health Needs Assessment (CHNA) was conducted by Floyd Valley Healthcare for the 25,200 residents of Plymouth County, Iowa. Plymouth County includes its county seat, Le Mars, a town of 9,935 residents located in the Northwest corner of Iowa. Floyd Valley Healthcare is a municipally-owned, state licensed, full-service general acute care, critical access 25-bed hospital located in Le Mars, Iowa.



During the late summer and early fall of 2018 a Community Health Needs Assessment Survey was conducted in Plymouth County. The survey was distributed among Floyd Valley Healthcare Employees and family members, the Plymouth County Health Planning Committee, Floyd Valley Healthcare Board of Trustees and the Plymouth County Board of Health. The survey questions were based on six factors that were recognized as being important for the health and well-being of everyone in the community. A copy of the survey instrument and responses are included at the end of this report.

EXHIBIT A – Plymouth County Health Needs Assessment Survey - 2018.



SECTION B - DEMOGRAPHICS IN THE COMMUNITY

Plymouth County, Iowa Population, Demographics and Statistics

- The total area of the land in Plymouth County is 863.56 square miles. There are on average 28.8 people living within each square mile of the county. In 2000 there were 24,849 people living in the county within 9,372 households (averaging 2.61 people in each household) but by 2009 the population had decreased to 24,210 with an estimated -2.6% change. In 2010-2014 there were 9,900 households in Plymouth County, Iowa with the average household size of 2.5 people. And, in 2013-2017 there were 10,818 households in Plymouth County, Iowa with the average household size of 2.45 people.
- The **average income per person** in 1999 for Plymouth County, IA was \$19,442. By 2007 the income was \$35,562. The average income in each household was \$54,013 in 2008. The median income of households in Plymouth County, Iowa was \$57,583. An estimated of 8% of households had income below \$15,000 a year and 7% had income over \$150,000 or more. The Median Earnings for full-time year-round male workers was \$46,824 and female workers was \$33,522. In 2013 2017 the median household income was \$61,316.
- The percentage of **Plymouth County residents living in poverty** in 2008 was 7.3%. In 2010-2014 there were 8% of people in poverty. An estimated 10 percent of related children under 18 were below the poverty level, compared with 6 percent of people 65 years old and over. An estimated 6% of all families and 24% of families with a female householder and no husband present had incomes below the poverty level. In 2013-2017 there were 7.2% of people in poverty.
- In 2009 there were about 10,570 housing units within the county, a change of 690 from 2000 (or about 7.0%). The percentage of housing units that were occupied by the owner in 2000 was 77.5%. The median value of each house was about \$88,200 in the county in 2000. 38 building permits were issued in 2009 totaling \$7,277 (thousands of dollars) in estimated value. In 2010-2014, Plymouth County, Iowa had a total of 10,600 housing units, 6% of which were vacant. Of the total housing units, 88% were in single-unit structures, 8% were in multi-unit structures, and 3 percent were mobile homes. An estimated 23 percent of the housing units were built since 1990. In 2013-2017, Plymouth County, Iowa had a total of 10,818 housing units, of which 79.1% were owner-occupied. The median value of owner-occupied housing units was \$150,200.



SECTION B - CONTINUED

- ➤ Le Mars, home of Floyd Valley Healthcare, is a city in the county seat of Plymouth County, Iowa, United States. The population was 9,826 at the 2010 census. There were 4,013 households, and 2,593 families residing in the city. The population density was 1,096.7 inhabitants per square mile. There were 4,220 housing units at an average density of 471.0 per square mile. The racial makeup of the city was 94.2% White; 0.5% African American, 0.3% Native American; 0.7% Asian; 2.9% from other races, and 1.3% from two or more races. Hispanic or Latino of any race was 5.4% of the population. In 2013-2017 there were 4,169 housing units with 2.31 persons per household. The racial makeup of Le Mars at this time was 93.7% White: 0.8% African American, 0.2% American Indian and Alaska Native; 0.6% Asian; 0.2% Native Hawaiian or other Pacific Islander; 1.9% two or more races.
- ➤ In 2007, Plymouth County, IA jobs totaled 16,607 across all industries. This was a change of 1,500 jobs from 2000. The number of Plymouth County jobs in government in 2007 was 1,576. Workers traveled an average of 19.1 minutes to work each day. In 2010-2014 Plymouth County, IA jobs totaled 13,181 across all industries. An estimated 80 % of Plymouth County, IA workers drove to work alone and 11 % carpooled. Among those who commuted to work, it took them on average 17 minutes to get to work.
- ➤ There were 2,202 businesses in Plymouth County in 2002. These include 20.8% of businesses listed as owned by women, and 0.0% of businesses listed as owned by American Indians and Alaska Natives. In 2010-2014 the Industries providing employment in Plymouth County, Iowa: Agriculture, forestry, fishing and hunting, and mining (43.5%), Educational, health and social services (18.7%). Type of workers: Private wage or salary: 40%; Government: 2%; Self-employed, not incorporated: 58%; Unpaid family work: 0%.
- The amount of land in Plymouth County devoted to farming was 517,248 acres in 2007. In 2012 amount of land in Plymouth County devoted to farming was 541,817 which in a 5% increase from 2007. The average size of farms is 407 acres compared to 359 acres in 2007 which is a 13% change.
- ➤ In 2000 3.1% of residents spoke a language other than English at home. The percent of the county's population who were born in a foreign country was 1.2%. Among people at least five years old living in Plymouth County, Iowa in 2010-2014, 5% spoke a language other than English at home. Of those speaking a language other than English at home, 80% spoke Spanish and 20% spoke some other language; 49% reported that they did not speak English "very well".



> SECTION B - CONTINUED

- The percentage of adults in Plymouth County over the age of twenty-five who graduated high school as of 2000 was 87.4%. About 19.3% of county residents held at least a four-year college degree. In 2010-2014, 92% of people 25 years and over had at least graduated from high school and 20% had a bachelor's degree or higher. An estimated 8 percent did not complete high school. The total school enrollment in Plymouth County, Iowa was 6,400 in 2010-2014. Nursery school and kindergarten enrollment was 1,000 and elementary or high school enrollment was 4,400 children. College or graduate school enrollment was 935.
- ➤ The number of people in Plymouth County with a disability is 3,134. In Plymouth County, Iowa, among the civilian noninstitutionalized population in 2010-2014, 10% reported a disability. The likelihood of having a disability varied by age from 3 percent of people under 18 years old, to 7% of people 18 to 64 years old, and to 34% of those 65 and over. In 2013-2017 persons under the age of 65 with a disability was 7.3%
- There were 14,461 civilians working in Plymouth County jobs in 2009. The number unemployed was 630 (or 4.4% of the workforce). In 2010-2014 civilians working in Plymouth County jobs were 28,127; unemployed was 1,373; homemakers were 3,000; and retired were 1,089.

EXHIBIT B.1: 2013-2017 Census Bureau's Quick Facts Report

EXHIBIT B.2: 2012 Census of Agriculture - County Profile



SECTION C - EXISTING HEALTHCARE FACILITY & RESOURCES

Existing health care facilities and resources within the community available to respond to the health needs of the community.

Medical Clinics

- Floyd Valley Clinics Le Mars, Marcus and Remsen, Iowa
- ➤ Mercy Clinic Akron, Iowa
- Mercy Clinic Kingsley, Iowa

Hospital

Floyd Valley Healthcare – Le Mars, Iowa (EXHIBIT C – AHA ANNUAL SURVEY 2012)

COMMUNITY HEALTH DEPARTMENT

Floyd Valley Healthcare Community Health Department – Le Mars, Iowa

Long Term Care Facilities

- ➤ Accura of Le Mars Le Mars, Iowa
- ➤ Akron Care Center Akron, Iowa
- ➤ Good Samaritan Society of Le Mars Le Mars, Iowa
- ➤ Kingsley Nursing and Rehab Care Center Kingsley, Iowa
- ➤ Happy Siesta Nursing Home Remsen, Iowa
- ➤ Heartland Care Center Marcus, Iowa
- ➤ Plymouth Manor Le Mars, Iowa

Assisted Living Centers

- Bavarian Meadows Remsen, Iowa
- ➤ Park Place Estates Le Mars, Iowa
- ➤ Prime Living Apartments Le Mars, Iowa

Mental Health Facilities

➤ Plains Area Mental Health Center – Le Mars, Iowa

Other

- ➤ Mid-Sioux Opportunity Remsen, Iowa
- ➤ Hospice of Siouxland Sioux City, Iowa
- ➤ Care Initiatives Sioux City, Iowa
- > St. Croix Hospice St. Croix, MN

EXHIBIT C – American Hospital Association Survey 2018 – Services Provided by Floyd Valley Healthcare.



SECTION D - SURVEY METHODOLOGY/HOW DATA WAS OBTAINED.

During the late summer and early fall of 2018 a Community Health Needs Assessment Survey was conducted in Plymouth County. The survey was distributed among Floyd Valley Healthcare Employees and family members, the Plymouth County Health Planning Committee members, Floyd Valley Healthcare Board of Trustees and the Plymouth County Board of Health. The survey questions were based on six factors that were recognized as being important for the health and well-being of everyone in the community. A copy of the survey instrument and responses are included at the end of this report.

EXHIBIT A – Plymouth County Health Needs Assessment Survey - 2018.

PRIMARY DATA PURPOSE

The following informational objectives were addressed:

- > To access the awareness and overall perceptions of each individuals top five prevention and treatment behaviors to promote healthy living in preventing diseases.
- > The idea of services each individual considered important in preventing injuries.
- > Services that each individual believed that were most important for their community.

Sample Characteristics	Total Sample (n=141)
GENDER	
Male	16.31%
Female	83.69%
AGE	
18-34	19%
35-44	19%
45-54	24%
55-64	31%
65+	7%
Median Age	55.9 Yrs.
RACE	
White or Caucasian	99%
Black or African American	0%
Hispanic or Latino	.71%
Asian or Asian American	0%
American Indian or Alaska Native	0%



SECTION D - CONTINUED

SECONDARY DATA ANAYSIS

The Secondary data assessment process was initiated by Floyd Valley Healthcare. The Plymouth County Health Planning Committee was authorized by Hospital Leadership to complete this assessment. This committee consists of representatives from hospital governance, leadership, Medical Staff, Plymouth County Board of Health, area school districts, area employers, and area health professionals.



$\frac{\text{SECTION }E - \text{key findings/health needs identification}}{\text{AND PRIORITIZATION;}}$

At the October 26, 2018 meeting of the Plymouth County Health Planning committee, Lorrie Mortensen, Chair Person for this group, lead an open discussion on our Plymouth County Community Needs Assessment. On overview was provided on the past community health needs assessment and the continued focus on the importance of identifying and aligning strategies to address health concerns facing the residents of Plymouth County.

The methodology for obtaining Floyd Valley Healthcare's secondary data changed to an electronic survey process with this reporting period. Using the Survey Monkey tool Floyd Valley Healthcare was able to expand the participation to include the members of the Plymouth County Health Planning committee members, all Floyd Valley Healthcare's employees and Providers and Floyd Valley Healthcare's Board of Trustees. A total of 141 participants responded to the Plymouth County Community Needs Assessment survey.

Items ranked by importance include:

- 1. Promote Healthy living through increased awareness of Mental Health illness and resources.
- 2. Promote Injury prevention by focusing on intentional injuries (violent, abusive behaviors and suicide).
- 3. Promote Immunizations: Stop the Spread of Epidemics through child and adult immunization/vaccination rates and surveillance.

The health issues found by the survey were not to be limited to any one economic or demographic category. Differences in health factors align within our county and the state of Iowa. Plymouth County faces the same social and economic factors impacting our communities' ability to make healthy choices, afford medical care or housing, and even manage stress leading to serious health problems.

Plymouth County ranks 19th out of the 99 counties in Iowa under the health outcomes category and 11th under the health factors category. By using the data obtained through our primary and secondary survey process Floyd Valley Healthcare is now able to align our data, evidence and strategies to improve the three areas of focus listed above.

A key component to risk reduction is individual behavior change. This is a complex issue as individuals have unique preferences that influence their risk. One strategy to impact risk reduction occurs at the population level. These strategies focus on environmental changes that encourage healthful behaviors at a community level. These are many positive prevention programs that are available in Iowa.

EXHIBIT A- Plymouth County Health Needs Assessment Survey – 2018



SECTION F — process for consulting with persons representing the community's interests

The Plymouth County Health Planning Committee was organized by Floyd Valley Healthcare in 1995. The mission of the Committee is to enhance and improve the health status of all the residents of Plymouth County.

Lorrie Mortensen, Floyd Valley Healthcare Director of Patient Care, chairs the Committee. The Committee meets monthly during the school year term. The Committee is a coalition of community members with representatives from the following populations: healthcare, education, non-profit organizations, businesses, law enforcement, City and County representatives, welfare, agriculture and ministry.

A total of 42 health related organizations are represented including the Boys Town, Big Brothers Big Sisters, Floyd Valley Clinic, Plains Area Mental Health Center, Northwest Iowa Tobacco Free Coalition, Jackson Recovery Centers, Plymouth County Board of Health, and multiple Floyd Valley Healthcare department representatives.

Education representatives include Northwest Iowa Area Education Agency and 5 Plymouth County schools have representatives from their school administration, counseling and student population.

EXHIBIT D – Plymouth County Health Planning Committee



$SECTION\ G$ — informational gaps that limit the hospital facility's ability to assess all of the community's health needs

The Plymouth County Health Planning committee has a long history of coming together to improve the health needs of our community. This prioritization effort is another example of community members working together to make health improvements. Floyd Valley Healthcare appreciates all the voluntary support it has been given.

The 2018 Plymouth County Health Needs Assessment focused on obtaining information from the following categories:

- Promoting Healthy Living
- > Preventing Injuries
- > Preventing Epidemics
- > Protecting Against Environmental Hazards
- > Prepare for, Respond to and Recover from Public Health Emergencies
- > Strengthen the Health Infrastructure

In discussion regarding the areas of greatest need, the Plymouth County Health Planning Committee felt that existing programs already addressed the problem or need and did not include them in this current plan.



SECTION H – CHNA SCOPE AND PURPOSE & MAKING COMMUNITY HEALTH NEEDS ASSESSMENT PUBLIC AND NOTIFYING PUBLIC OF FINANCIAL ASSISTANCE POLICY

The new federal Patient Protection and Affordable Care Act requires that each registered 501(c)3 hospital conduct a Community Health Needs Assessment (CHNA) at least once every three years and adopt a strategy to meet community health needs. Any hospital who has filed a 990 is required to conduct a CHNA. IRS Notice 2011-52 was released in late fall of 2011 to give notice and request comments.

- 1) Meet/Report IRS 990 Required Documentation
 - a. A description of the community served by the facility and how the community was determined;
 - b. A description of the process and methods used to conduct the CHNA;
 - c. The identity of any and all organizations with which the organization collaborated and third parties that it engaged to assist with the CHNA;
 - d. A description of how the organization considered the input of persons representing the community (e.g., through meetings, focus groups, interviews, etc.), who those persons are, and their qualifications;
 - e. A prioritized description of all of the community needs identified by the CHNA and an explanation of the process and criteria used in prioritizing such needs; and
 - f. A description of the existing health care facilities and other resources within the community available to meet the needs identified through the CHNA.

Section 501(r) provides that a CHNA must take into account input from persons who represent the broad interests of the community served by the hospital facility, including individuals with special knowledge of or expertise in public health. Under the Notice, the persons consulted must also include: Government agencies with current information relevant to the health needs of the community and representatives or members in the community that are medically underserved, low-income, minority populations, and populations with chronic disease needs. In addition, a hospital organization may seek input from other individuals and organizations located in or serving the hospital facility's defined community (e.g., health care consumer advocates, academic experts, private businesses, health insurance and managed care organizations, etc.



SECTION H - CONTINUED

2) The Notice provides that a Community Health Needs Assessment (CHNA) will be considered to be "conducted" in the taxable year that the written report of the CHNA findings is made widely available to the public. The Notice also indicates that the IRS intends to pattern its rules for making a CHNA "widely available to the public" after the rules currently in effect for Form 990. Accordingly, an organization would make a facility's written report widely available by posting the final report on its website either in the form of the report itself, in a readily accessible format, or a link to another organization's website, along with instructions for accessing the report on that website. The Notice clarifies that an organization must post the CHNA for each facility until the date on which its subsequent CHNA for that facility is posted.

Floyd Valley Healthcare's Community Health Needs Assessment and Health Implementation Plan is posted on the hospital website at www.floydvalley.org.

- 3) Make financial assistance policies widely available, which specifies eligibility criteria for discounted care and how billed amounts are determined for patients.
- 4) Notify patients of financial assistance policies through "reasonable efforts" before initiating various collection actions or reporting accounts to a credit rating agency;
- 5) Restrict charges of uninsured, indigent patients to those amounts generally charged to insured patients.

Floyd Valley Healthcare's Patient Financial Assistance Program

To provide a fair and comprehensive system of financial assistance to patients who are indigent or have limited financial resources, Floyd Valley Healthcare has adopted an Administrative Policy #801 "Patient Financial Assistance Program". Applications for financial assistance are available in the Business Office at Floyd Valley Healthcare to all patients requesting assistance.

The Board of Trustees at Floyd Valley Healthcare on January 10, 2005 endorsed the following six principals adopted in the Iowa Hospital Association Policy Statement on Hospital Billing and Collection Practices.

- ✓ All patients, regardless of their ability to pay, will be treated fairly and equitably, and with respect and compassion.
- ✓ Necessary health care services will not be denied based on the inability to pay. Floyd Valley Healthcare should clearly communicate this message to prospective patients and to local community service agencies.



SECTION H - CONTINUED

- ✓ Floyd Valley Healthcare will have written financial aid policies and will provide information on such policies and other known sources of assistance. Floyd Valley Healthcare policies will be clear and understandable, and consistent with the mission of the facility. They should be communicated in a manner that is dignified and in languages appropriate to the communities and patients served.
- ✓ Floyd Valley Healthcare financial policies will balance a patient's need for assistance with the hospital's broader fiscal responsibilities to maintain a financially viable organization and continuous service to all its patients.
- ✓ Collection practices by both Floyd Valley Healthcare staff and collection agencies hired by the facility will reflect the values of Floyd Valley Healthcare. Floyd Valley Healthcare will refrain from aggressive collection practices such as forcing the sale of foreclosure of a patient primary residence if it is the sole real asset, and will not use body attachment procedures to require a patient to appear in court.
- ✓ Floyd Valley Healthcare will place emphasis on discerning financial assistance from bad debt.
- ✓ While policies will allow consideration of individual circumstances, financial assistance provided by Floyd Valley Healthcare is not a substitute for personal responsibility. Patients are expected to provide complete and accurate information regarding their financial status and to pay for their care based on their individual ability. In this way, applications for charity care can be accurately assessed, assistance can be managed fairly, and Floyd Valley Healthcare can meet their mission to provide care to all patients.

The Patient Protection and Affordable Care Act imposes penalties on hospitals that fail to timely conduct their community needs assessments which could include penalties of equal to \$50,000 and possible loss of the organization's tax exempt status. Under the act, the Internal Revenue Service must review the exempt status of hospitals every three years.



SECTION I - ADOPTION OF IMPLEMENTATION STRATEGY/PLAN

- 1. Promote Healthy Living through increased awareness of Mental Health illness and resources. Aligning with our community partners in health promotion strategies, to include implementing health-enhancing public policy, creating supportive environments (parenting interventions), strengthening community action (participatory research, media campaigns), developing personal skills (resilience), and reorienting health services (postpartum depression screening) to enhance health.
 - 1. Partner with Sioux Rivers Mental Health Team to provide 24-Hour Crisis Intervention support and continue to obtain grant funding for transportation.
 - 2. Continue partnership with Plains Area Mental Health to provide Mental Health Services with open access appointments and expansion with telemedicine platform.
 - 3. Screen all Floyd Valley Healthcare patients, 12 years and older, through initial self-harm assessment.
 - 4. Align with Avera e- Emergency services for support in mental health evaluations and treatment plans.
- 2. Promote injury prevention by focusing on intentional injuries (Violent, abusive behaviors and suicide). Coordinating and supporting the implementation of effective programs by clinical and community preventive service providers to promote wellness, build resilience and prevent behaviors by focusing on violence prevention across the lifespan (i.e. child maltreatment, intimate partner violence, teen dating violence, sexual violence, suicide prevention, youth violence, gang violence, gun safety and policy, and elder abuse)
 - 1. Align with Avera's Zero Suicide new suicide-specific interventions and enhanced the standard suicide-specific interventions. These interventions included screening with the Patient Health Questionnaire-9 (PHQ-9,) suicide risk assessment using the Columbia Suicide Severity Rating Scale (C-SSRS), collaborative safety planning, and lethal means counseling. Educating staff in these standard interventions and clinical workflows.).
 - 2. Screen all Floyd Valley Healthcare patients, 12 years and older, through initial self-harm assessment.
 - 3. Continue partnership with Plains Area Mental Health, CAASA, and other partners on the Plymouth County Health Planning Committee.
 - 4. Provide Active Killer training to employees of Floyd Valley Healthcare.



SECTION I - CONTINUED

- 3. Promote Immunizations: Stop the Spread of Epidemics through child and adult immunization/vaccination rates and surveillance.
 - Increase community demand for vaccinations through education available at health fairs, community education programs and Floyd Valley Healthcare internet site, etc.
 - 2. Increase use of Patient Portal using this feature to send e-mails to patients or parents prompting them to check their patient portal, which will remind them of vaccinations that are due.
 - 3. Continue to support access to vaccination services (i.e. vaccine clinics)
 - 4. Complete Avera Interface with Meditech (EMR) and IRIS and staff training.

END

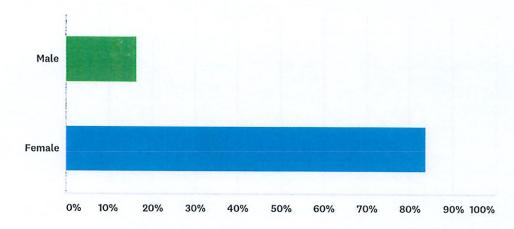


EXHIBIT A

PLYMOUTH COUNTY HEALTH NEEDS ASSESSMENT SURVEY

Q1 What is your gender?

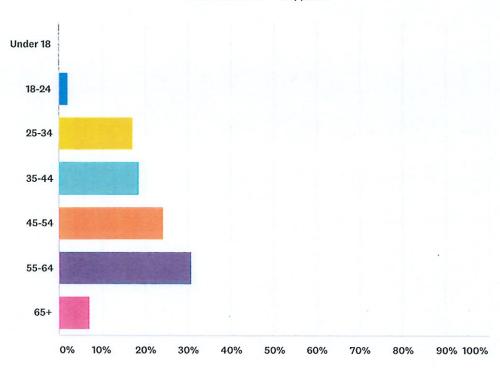
Answered: 141 Skipped: 1



ANSWER CHOICES			RESPONSES		
Male			16.31%		23
Female		·	83.69%	6	118
Total Respondents: 141					

Q2 What is your age?

Answered: 140 Skipped: 2

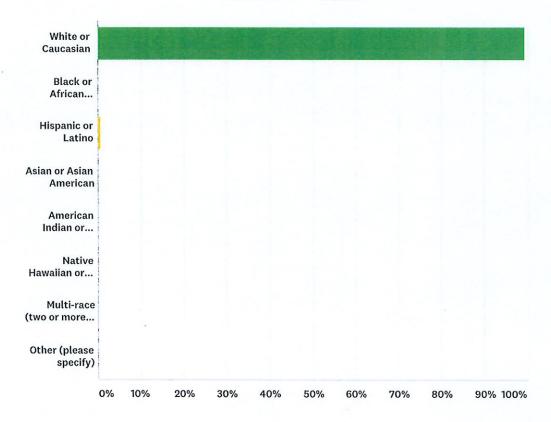


ANSWER CHOICES	RESPONSES	
Under 18	0.00%	0
18-24	2.14%	3
25-34	17.14%	24
35-44	18.57%	26
45-54	24.29%	34
55-64	30.71%	43
65+	7.14%	10

Total Respondents: 140

Q3 What is your race?



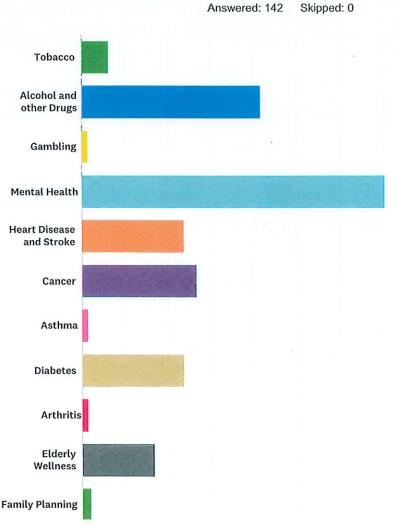


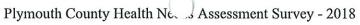
ANSWER CHOICES	RESPONSES	
White or Caucasian	99.29%	140
Black or African American	0.00%	0
Hispanic or Latino	0.71%	1
Asian or Asian American	0.00%	0
American Indian or Alaska Native	0.00%	0

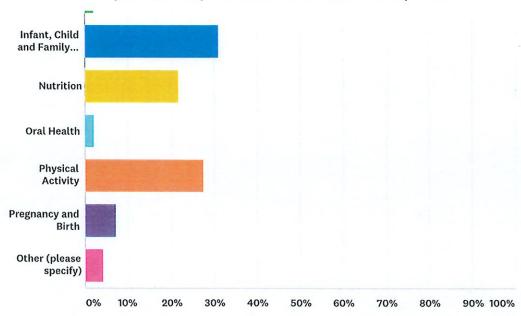
Plymouth County Health Ne. ... Assessment Survey - 2018

Native F	Hawaiian or other Pacific Islander	0.00%	0
Multi-ra	ce (two or more of the previous)	0.00%	0
Other (p	please specify)	0.00%	0
Total Re	espondents: 141		٠
,,			
#	OTHER (PLEASE SPECIFY)	DATE	-
	There are no responses.		

Q4 PROMOTING HEALTHY LIVING: Includes such health services as the Prevention and Treatment of Addictive Behaviors (Tobacco, Alcohol, other drugs, Gambling) and Chronic Disease (Mental Health, Heart Disease and Stroke, Cancer, Asthma, Diabetes, Arthritis, etc.); Elderly Wellness; Family Planning; Infant, Child & Family Health; Nutrition; Oral Health; Physical Activity; and Pregnancy & Birth. Mark, what you consider to be, the three most important needs.







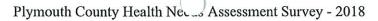
ANSWER CHOICES	RESPONSES	
Tobacco	6.34%	9
Alcohol and other Drugs	41.55%	59
Gambling	1.41%	2
Mental Health	70.42%	100
Heart Disease and Stroke	23.94%	34
Cancer	26.76%	38
Asthma	1.41%	2
Diabetes	23.94%	34
Arthritis	1.41%	2
Elderly Wellness	16.90%	24
Family Planning	2.11%	3
Infant, Child and Family Health	30.99%	44

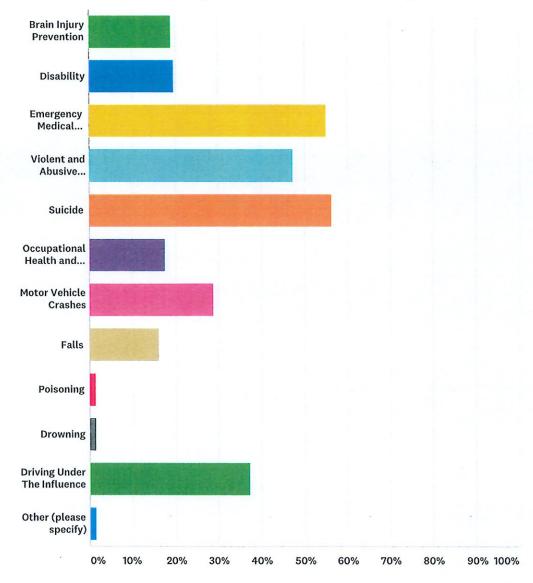
Plymouth County Health Nec... Assessment Survey - 2018

Nutrition	1	21.83%	31
Oral He	alth	2.11%	3
Physica	Il Activity	27.46%	39
Pregnar	ncy and Birth	7.04%	10
_	olease specify)	4.23%	6
	espondents: 142		
#	OTHER (PLEASE SPECIFY)		DATE
1	Weightloss		1/28/2019 1:08 PM
2	all of the above!!!		1/22/2019 8:15 AM
3	Chronic pain		1/21/2019 8:48 AM
4	Vaping epidemic		1/18/2019 3:03 PM
5	addiction behavior (ecig,tatoo,piercing,mental health,Juul-jewel,alcohol)		1/18/2019 11:25 AM
6	Domestic Violence		1/18/2019 9:20 AM

Q5 PREVENTING INJURIES: Includes such services as Brain Injury Prevention, Disability, Emergency Medical Services, Intentional Injuries (Violent & Abusive Behavior, Suicide), Occupational Health & Safety, and Unintentional Injuries (Motor Vehicle Crashes, Falls, Poisoning, Drowning, etc. Mark, what you consider to be, the three most important needs.

Answered: 142 Skipped: 0



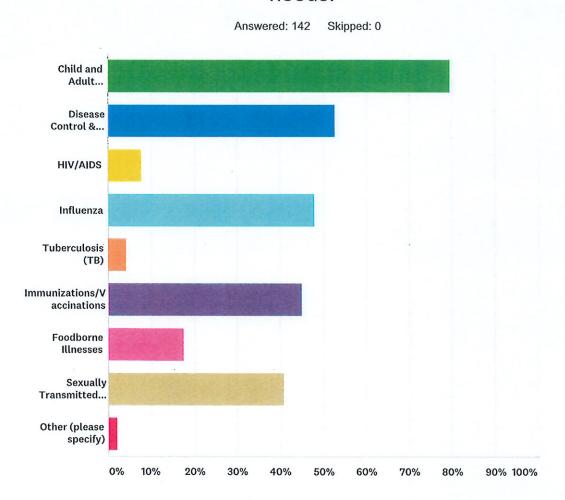


ANSWER CHOICES	RESPONSES	
Brain Injury Prevention	19.01%	27
Disability	19.72%	28

Plymouth County Health Ne Assessment Survey - 2018

Emergency M	Medical Services	54.93%	78
Violent and A	abusive Behavior	47.18%	67
Suicide		56.34%	80
Occupational	Health and Safety	17.61%	25
Motor Vehicle	e Crashes	28.87%	41
Falls		16.20%	23
Poisoning		1.41%	2
Drowning		1.41%	2
Driving Unde	r The Influence	37.32%	53
Other (please	e specify)	1.41%	2
Total Respor	ndents: 142		
#	OTHER (PLEASE SPECIFY)	DATE	
1	Drug abuse		9 1:29 PM
2	opiads	1/19/201	9 8:50 AM

Q6 PREVENTING EPIDEMICS: Includes such services as Child and Adult Immunizations/Vaccinations and Surveillance, Foodborne illnesses and Control of Infectious Diseases including: HIV/AIDS, Influenza, Sexually Transmitted Disease (STD), Tuberculosis (TB) and other reportable diseases. Mark, what you consider to be, the three most important needs.

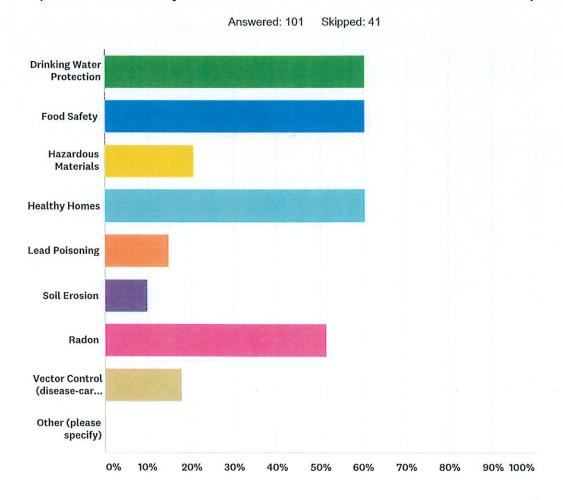


ANSWER CHOICES

Plymouth County Health Nec ... Assessment Survey - 2018

Child and Adult Immunizations/Vaccinations		79.58%	113
Disease Control & Surveillance		52.82%	75
HIV/AIDS		7.75%	11
Influenza		47.89%	68
Tuberculosis ((TB)	4.23%	6
Immunizations	s/Vaccinations	45.07%	64
Foodborne Illnesses		17.61%	25
Sexually Transmitted Disease (STD)		40.85%	58
Other (please	e specify)	2.11%	3
Total Respond	dents: 142		
#	OTHER (PLEASE SPECIFY)	DATE	
1	cancer epidemiology	1/18/2019 11:2	5 AM
2 Pertussis 1/18/2019 10:17		7 AM	
3	opioid issues	1/18/2019 9:43	

Q7 PROTECTING AGAINST ENVIRONMENTAL HAZARDS: Includes such concerns as Drinking Water Protection, Food Safety, Hazardous Materials, Hazardous Waste, Healthy Homes, Lead Poisoning, Radon, Soil Erosion, and Vector Control (disease-carrying animals and insects). Mark, what you consider to be, the three most important needs.



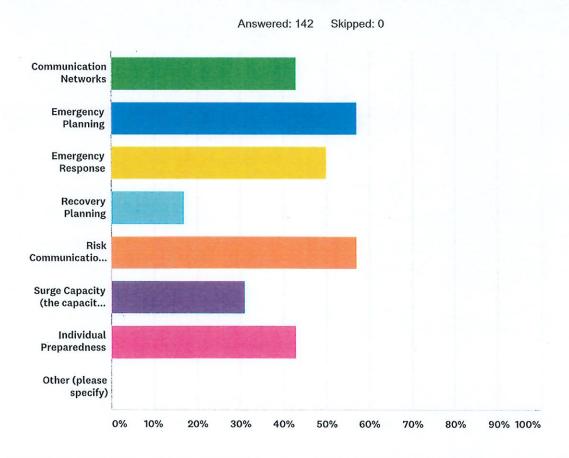
ANSWER CHOICES	RESPONSES	
Drinking Water Protection	60.40%	61

Plymouth County Health No. J Assessment Survey - 2018

# OTHER (PLEASE SPECIFY)	DATE	
rotal Nespondents. 101		
Total Respondents: 101		
Other (please specify)	0.00%	0
Vector Control (disease-carrying animals and insects)	17.82%	18
Radon	51.49%	52
Soil Erosion	9.90%	10
Lead Poisoning	14.85%	15
Healthy Homes	60.40%	61
Hazardous Materials	20.79%	21
Food Safety	60.40%	61

There are no responses.

Q8 PREPARE FOR, RESPOND TO & RECOVER FROM PUBLIC HEALTH EMERGENCIES: Includes such concerns as Communication Networks, Emergency Planning, Emergency Response, Individual Preparedness, Recovery Planning, Risk Communication (communication before, during, and after a crisis), and Surge Capacity (the capacity to continue normal duties during emergencies.) Mark, what you consider to be, the three most important needs.



ANSWER	CHOICES

Communication Networks

RESPONSES

42.96%

61

Plymouth County Health No. J Assessment Survey - 2018

Emergency Planning	57.04%	81
Emergency Response	50.00%	71
Recovery Planning	16.90%	24
Risk Communication (communication before, during, and after a crisis)	57.04%	81
Surge Capacity (the capacity to handle an emergency along with regular services)	30.99%	44
Individual Preparedness	42.96%	61
Other (please specify)	0.00%	0
Total Respondents: 142	•	

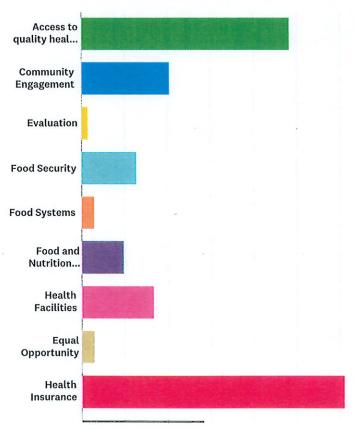
OTHER (PLEASE SPECIFY)

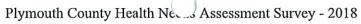
There are no responses.

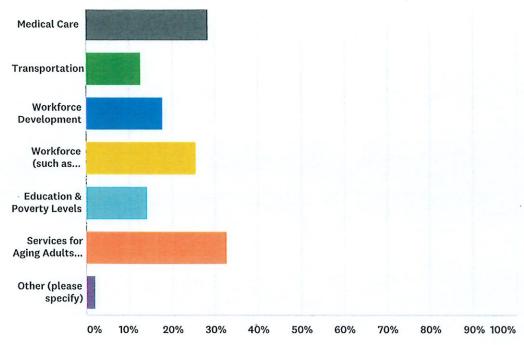
DATE

Q9 STRENGTHEN THE HEALTH INFRASTRUCTURE (the framework to support being healthy): includes topics such as Access to Quality Health Services, Community Engagement, Evaluation, Food Security, Food Systems, Food and Nutritian Assistance (SNAP, WIC), Health Facilities, Health Insurance, Medical Care, Social Determinants (e.g., Education & Poverty Levels), Transportation, and Workforce (e.g., Primary Care, Dental, Mental Health, Public Health), Workforce Development, and an equal opportunity to live a long, healthy life regardless of income, education, or ethnic background. Mark, what you consider to be, the three most important needs.









ANSWER CHOICES	RESPONSES	
Access to quality health services	48.23%	68
Community Engagement	20.57%	29
Evaluation	1.42%	2
Food Security	12.77%	18
Food Systems	2.84%	4
Food and Nutrition Assistance (SNAP, WIC)	9.93%	14
Health Facilities	17.02%	24
Equal Opportunity	2.84%	4
Health Insurance	60.99%	86
Medical Care	28.37%	40
Transportation	12.77%	18

Plymouth County Health Nec __ Assessment Survey - 2018

Workforc	e Development	17.73%	25
Workforc	e (such as primary care, dental, mental health, public health)	25.53%	36
Education	n & Poverty Levels	14.18%	20
Services	for Aging Adults (Meal Preparation, Homemaker Services, etc.	32.62%	46
Other (pl	ease specify)	2.13%	3
Total Res	spondents: 141		
#	OTHER (PLEASE SPECIFY)	DATE	
1	health care directed at non-English speaking	1/22/2019 12:32 PM	
2	Dental care availablity for low income, XIX in Plymouth County	1/22/2019 10:37 AM	• • • • •
3	Personal Accountability	1/22/2019 6:44 AM	



EXHIBIT B.1

U.S. CENSUS BUREAU 2013-2017 Quick Facts

QuickFacts

Le Mars city, Iowa; Plymouth County, Iowa

Quita Facts provides statistics for all states and counties, and for cities and towns with a population of 5,000 or more.

Table

All Topics	Le Mars city, Iowa	Plymouth County, Iowa
Population estimates, July 1, 2018, (V2018)	NA	25,095
▲ PEOPLE		
Population		
Population estimates, July 1, 2018, (V2018)	NA	25,095
Population estimates base, April 1, 2010, (V2018)	NA	24,984
Population, percent change - April 1, 2010 (estimates base) to July 1, 2018, (V2018)	NA	0.4%
Population, Census, April 1, 2010	9,826	24,986
Age and Sex		
Persons under 5 years, percent	▲ 7.3%	▲ 6.3%
Persons under 18 years, percent	▲ 24.6%	△ 24.9%
Persons 65 years and over, percent	▲ 18.1%	▲ 18.5%
Female persons, percent	▲ 51.8%	. \$ 50.4%
Race and Hispanic Origin		
White alone, percent	▲ 93.7%	▲ 96.0%
Black or African American alone, percent (a)	▲ 0.8%	▲ 0.7%
American Indian and Alaska Native alone, percent (a)	▲ 0.2%	▲ 1.0%
Asian alone, percent (a)	▲ 0.6%	▲ 0.8%
Native Hawaiian and Other Pacific Islander alone, percent (a)	▲ 0.2%	▲ 0.2%
Two or More Races, percent	△ 1.9%	1.3%
Hispanic or Latino, percent (b)	▲ 6.5%	▲ 5.3%
White alone, not Hispanic or Latino, percent	▲ 89.8%	▲ 91.6%
Opulation Characteristics		
Veterans, 2013-2017	623	1,649
Foreign born persons, percent, 2013-2017	2.9%	2.3%
Housing		
Housing units, July 1, 2017, (V2017)	х	10,818
Owner-occupied housing unit rate, 2013-2017	73.9%	79.1%
Median value of owner-occupied housing units, 2013-2017	\$148,900	\$150,200
Median selected monthly owner costs -with a mortgage, 2013-2017	\$1,123	\$1,153
Median selected monthly owner costs -without a mortgage, 2013-2017	\$435	\$424
Median gross rent, 2013-2017	\$553	\$628
Building permits, 2017	х	99
Families & Living Arrangements		
Households, 2013-2017	4,169	10,083
Persons per household, 2013-2017	2.31	2.45
Living in same house 1 year ago, percent of persons age 1 year+, 2013-2017	89.2%	89.9%
Language other than English spoken at home, percent of persons age 5 years+, 2013-2017	5.7%	4.3%
Computer and Internet Use		
Households with a computer, percent, 2013-2017	86.7%	85.7%
Households with a broadband Internet subscription, percent, 2013-2017	82.2%	78.5%
Education		
High school graduate or higher, percent of persons age 25 years+, 2013-2017	91.4%	92.6%
Bachelor's degree or higher, percent of persons age 25 years+, 2013-2017	19.5%	20.7%
dealth		
With a disability, under age 65 years, percent, 2013-2017	7.3%	7.3%
Persons without health insurance, under age 65 years, percent	▲ 6.1%	▲ 5,2%
Economy		.—.
In civilian labor force, total, percent of population age 16 years+, 2013-2017	68.4%	69.0%
In civilian labor force, female, percent of population age 16 years+, 2013-2017	63.0%	ខ្មែរ៉ូង្គ page helpful
Total accommodation and food services sales, 2012 (\$1,000) (c)	20,212	26910 Yes

Total health care and social assistance receipts/revenue, 2012 (\$1,000) (c)	Ð	81,870
Total manufacturers shipments, 2012 (\$1,000) (c)	D	1,084,347
Total merchant wholesaler sales, 2012 (\$1,000) (c)	164,585	469,044
Total retail sales, 2012 (\$1,000) (c)	186,538	270,039
Total retail sales per capita, 2012 (c)	\$19,044	\$10,842
Transportation		,
Mean travel time to work (minutes), workers age 16 years+, 2013-2017	12,7	17.8
Income & Poverty		
Median household income (in 2017 dollars), 2013-2017	\$58,063	\$61,316
Per capita income in past 12 months (in 2017 dollars), 2013-2017	\$30,066	\$30,686
Persons in poverty, percent	å 10.2%	A 7.2%
BUSINESSES		
Businesses		100 T
Total employer establishments, 2016	x	713
Total employment, 2016	x	10,095
Total annual payroll, 2016 (\$1,000)	x	438,659
Total employment, percent change, 2015-2016	x	3.5%
Total nonemployer establishments, 2016	x	1,715
All firms, 2012	953	2,114
Men-owned firms, 2012	460	1,048
Women-owned firms, 2012	201	464
Minority-owned firms, 2012	F	34
Nonminority-owned firms, 2012	842	1,974
Veteran-owned firms, 2012	111	239
Nonveteran-owned firms, 2012	701	1,664
⊕ GEOGRAPHY		
Geography		
Population per square mile, 2010	1,097.0	29.0
Land area in square miles, 2010	8.96	862.89
FIPS Code	1944400	19149



EXHIBIT B.2

2012 CENSUS OF AGRICULTURE COUNTY PROFILE



COUNTY PROFILE

Plymouth County - lowa

Ranked items among the 99 state counties and 3,079 U.S. counties, 2012

ltem	Quantity	State Rank	Universe ¹	U.S. Rank	Universe ¹
MARKET VALUE OF AGRICULTURAL PRODUCTS SOLD (\$1,000)					
Total value of agricultural products sold	643,103	4	99	59	3,077
Value of crops including nursery and greenhouse Value of livestock, poultry, and their products	262,413 380,689	12 3	99 99	115 65	3,072 3,076
VALUE OF SALES BY COMMODITY GROUP (\$1,000)			***	-	0,070
Grains, oilseeds, dry beans, and dry peas	261,228	12	99	52	2,926
Tobacco	-		-	-	436
Cotton and cottonseed				.	635
Vegetables, melons, potatoes, and sweet potatoes	30	68	97	2,344	2,802
Fruits, tree nuts, and berries Nursery, greenhouse, floriculture, and sod	(D) (D)	81 93	89 93	(D) 2,658	2,724
Cut Christmas trees and short rotation woody crops	(0)	33	62	2,000	2,678 1,530
Other crops and hay	1,153	31	99	1,809	3,049
Poultry and eggs	23	78	99	2,000	3,013
Cattle and calves	135,115	5	99	85	3,056
Milk from cows	(D)	10	80	(D)	2,038
Hogs and pigs Sheep, goats, wool, mohair, and milk	211,240	7 5	99 99	14	2,827
Horses, ponies, mules, burros, and donkeys	(D) 82	63	99	(D) 1,982	2,988 3,011
Aquaculture	J.	_	29	1,302	1,366
Other animals and other animal products	(D)	` 12	98	(D)	2,924
P CROP ITEMS (acres)				-	
Corn for grain	231,645	4	99	25	2,638
Soybeans for beans	206,440	2	99	21	2,162
Com for silage	14,862	6	99	93	2,237
Forage-land used for all hay and haylage, grass silage, and greenchop	9,428	40	99	1,685	3,057
Oats for grain	1,079	11	98	274	1,825
TOP LIVESTOCK INVENTORY ITEMS (number)					
Hogs and pigs	744,433	3	99	7	2,889
Cattle and calves	91,041	6	99	151	3,063
Sheep and lambs	5,672	3	99	161	2,897
Layers Horses and ponies	1,427 681	57 35	99 99	1,578 1,693	3,040 3,072

Other County Highlights, 2012

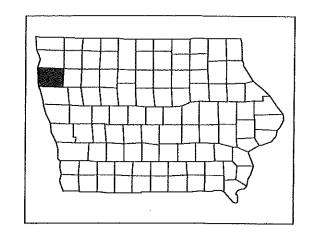
Economic Characteristics	Quantity	Operator Characteristics	Quantity
Farms by value of sales:		Principal operators by primary occupation:	
Less than \$1,000	165	Farming	902
\$1,000 to \$2,499	45	Other	429
\$2,500 to \$4,999	39		
\$5,000 to \$9,999	45	Principal operators by sex:	
\$10,000 to \$19,999	59	Male	1,275
\$20,000 to \$24,999	26	Female	56
\$25,000 to \$39,999	65		
\$40,000 to \$49,999	49	Average age of principal operator (years)	54.9
\$50,000 to \$99,999	148		
\$100,000 to \$249,999	212	All operators by race 2;	
\$250,000 to \$499,999	179	American Indian or Alaska Native	·
\$500,000 or more	299	Asian	_
*		Black or African American	_
Total farm production expenses (\$1,000)	526,492	Native Hawalian or Other Pacific Islander	_
Average per farm (\$)	395,561	White	1,883
		More than one race	5
Net cash farm income of operation (\$1,000)	177,235		,
Average per farm (\$)	133,159	All operators of Spanish, Hispanic, or Latino Origin 2	1 6

be "Census of Agriculture, Volume 1, Geographic Area Series" for complete footnotes, explanations, definitions, and methodology. Represents zero. (D) Withheld to avoid disclosing data for individual operations.

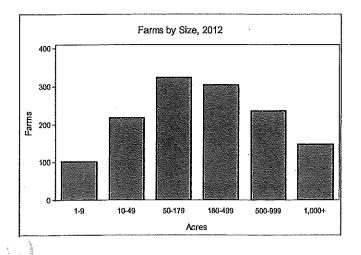
1 Universe is number of countles in state or U.S. with Item. 2 Data were collected for a maximum of three operators per farm.



Plymouth County lowa



	2012	2007	% change
Number of Farms	1,331	1,442	- 8
Land in Farms	541,817 acres	517,248 acres	+ 5
Average Size of Farm	407 acres	359 acres	+ 13
Market Value of Products Sold	\$643,103,000	\$467,302,000	+ 38
Crop Sales \$262,413,000 (41 percent) Livestock Sales \$380,689,000 (59 percent)			
Average Per Farm	\$483,172	\$324,065	+ 49
Government Payments	\$11,860,000	\$10,164,000	+ 17
Average Per Farm Receiving Payments	\$11,074	\$8,592	+ 29



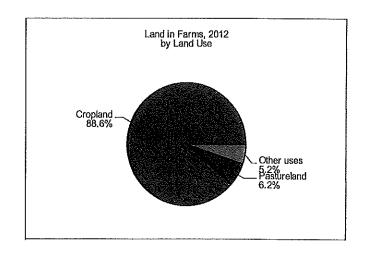






EXHIBIT C

FLOYD VALLEY HEALTHCARE SERVICES 2018 AMERICAN HOSPITAL ASSOCIATION ANNUAL SURVEY

2018 AHA Annual Survey

Submitted Status

Created On 4/11/2019 5:04 PM by Dustin Wright

Modified On 4/23/2019 8:24 PM by Dustin Wright

Section Status

A. Reporting Period In Progress

B. Organizational Structure In Progress

C. Facilities And Services In Progress

D. Insurance And Alternative Payment Models In Progress

E. Total Facility Beds, Utilization, Finances & In Progress

Staffing

F. Supplemental Information In Progress Report data for a full 12-month period, preferably your last completed fiscal year (365 days.) (Be consistent in using the same reporting period for responses throughout various sections of this survey.)

1. Reporting Period used (beginning and ending date):

07/01/2017 @ 06/30/2018 @

2a. Were you in operation 12 full months at the end of your reporting period?

(x) Yes () No

2b. Number of days open during reporting period: 2.

<u>365</u>

3. Indicate the beginning of your current fiscal year 2.

07/01/2018

1.CONTROL	•	
1. Indicate the type of organization that is responsible for establishing policy for overall operation of	f your hospital. SELECT ONLY ONE	3:
14 City (Government, non-federal)		
2. SERVICE		
2. Indicate the ONE category that BEST describes your hospital or the type of service it provides to	the MAJORITY of patients: 🛭	
10 General medical and surgical		
3. OTHER		
3a. Does your hospital restrict admissions primarily to children?	() Yes (x) No	
3b. Does the hospital itself operate subsidiary corporations?	() Yes (x) No	
3c. Is the hospital contract managed? If yes, please provide the name, city, and state of the organizat \mathbf{E}_{\cdot}	ion that manages the hospital:	(x) Ye () No
Avera Health Sioux Falls SD		
	•	
3d. Is your hospital owned in whole or in part by physicians or a physician group?		() Yes (x) No
3f. Are any other types of hospitals co-located in your hospital?	() Yes (x) No	

Please report # Beds that were provided within your hospital and were set up and staffed for use at the end of the reporting period. If you choose to fill with last year data before pushing save and validate make sure all questions have at least one field checked.	Owned or provided by my hospital or its subsidiary	Provided by my Health System (in my local community)	Provided through a formal contractual arrangement or joint venture with another provider that is not in my system (in my local community)	Do not Provide
General medical - surgical care	[x] # Beds <u>21</u>	[]	[]	
2. Pediatric medical - surgical care	[] # Beds		[]	
3. Obstetrics (Please specify the level of unit provided by the hospital if applicable.)	[x] # Beds <u>3</u> Level: [] 1 [] 2 [x] 3	[]	[]	[]
4. Medical-surgical intensive care	[] # Beds			[x]
5. Cardiac intensive care	[] # Beds	[]	[]	[x]
6. Neonatal intensive care	[] # Beds	[]	[]	[x]
7. Neonatal intermediate care	[] # Beds	[]	[]	[x]
8. Pediatric intensive care	[] # Beds	[]	[]	[]
9. Burn care	[] # Beds	[]	[]	[]
10. Other special care (Please specify the type of other special care provided by the hospital if applicable.)	[x] # Beds 1 Desc: Special Care	[]	[]	[]
11. Other intensive care (Please specify the type of other intensive care provided by the hospital if applicable.)	[] # Beds Desc:	[]	[]	[x]
12. Physical rehabilitation	[] # Beds	[]	[x]	[]
13. Alcoholism-chemical dependency care	[] # Beds	[]	[]	[x]
14. Psychiatric care	[] # Beds		[x]	[]
15. Skilled nursing care	[x] # Beds <u>0</u>	[]	[]	[]

16. Intermediate nursing care	[x] # Beds <u>0</u>	[]	[]	
17. Acute long-term care	[] # Beds		[]	[x]
18. Other long-term care	[x] # Beds <u>0</u>	[]	[]	[]
19. Other care (Please specify the type of other care provided by the hospital if applicable.)	[] # Beds Desc:		[]	[x]

*Please check services that were provided within your hospital for use at the end of the reporting period. If you choose to fill with last year data before pushing save and validate make sure all questions have at least one field checked.	Owned or provided by my hospital or its subsidiary	Provided by my Health System (in my local community)	Povided through a formal contractual arrangement or joint venture with another provider that is not in my system (in my local community)	Do not provide
20. Adult day care program	[]	[]		[x]
21. Airborne infection isolation room (Please specify the number of rooms)	[X] # Rooms: 1	[]	[]	[]
22. Alcoholism-chemical dependency care Services 22a. Alcoholism-chemical dependency pediatric services	[] # Beds	[]	[]	[x]
22b. Alcoholism-chemical dependency outpatient services		[]	[]	[x]
22c. Alcoholism-chemical dependency partial hospitalization services		[]	[]	[x]
23. Alzheimer Center			T THE STATE OF THE	[x]
24. Ambulance services		[]	[x]	
25. Air Ambulance services		[]		[x]
26. Ambulatory surgery center			[]	[x]
27. Arthritis treatment center		[]	[]	[x]
28. Auxiliary	[x]	[]		[]
29. Bariatric/weight control services			[]	[x]
30. Birthing room - LDR room - LDRP room	[x]	[]	[]	[]
31. Blood Donor Center	[]	[]	[x]	[]
32. Breast cancer screening / mammograms	[]	[]		[]
33. Cardiology and cardiac surgery services: 33a. Adult cardiology services	[]	[]		[x]
33b. Pediatric cardiology services		[]		[x]
33c. Adult diagnostic catheterization	[]	[]		[x]
33d. Pediatric diagnostic catheterization		[]		[x]
33e. Adult interventional cardiac catheterization		[]		[x]
33f. Pediatric interventional cardiac catheterization		[]		[x]
33g. Adult cardiac surgery		[]		[x]
33h. Pediatric cardiac surgery				[x]
33i. Adult cardiac electrophysiology				[x]
33j. Pediatric cardiac electrophysiology	[]	[]		[x]
33k. Cardiac rehabilitation	[x]			[]
34. Case management	[x]	[]		[]
35. Chaplaincy/pastoral care services		[]		[x]
36. Chemotherapy	[x]	[]		[]
ge 6 of 38				

37. Children's wellness program	[x]		[]	[]
38. Chiropractic services	[]	[]		[x]
39. Community outreach	[x]	[]		[]
40. Complementary and alternative medicine services			[]	[]
41. Computer assisted orthopedic surgery (CAOS)		[]	[]	[x]
42. Crisis prevention			[x]	[]

*Please check services that were provided within your hospital for use at the end of the reporting period. If you choose to fill with last year data before pushing save and validate make sure all questions have at least one field checked.	Owned or provided by my hospital or its subsidiary	Provided by my Health System (in my local community)	Provided through a formal contractual arrangement or joint venture with another provider that is not in my system (in my local community)	Do not provide
43. Dental services				[x]
44. Diabetes prevention program	[x]	[]	[]	[]
45. Emergency services: 45a. On-campus emergency department	[x]	[]		[]
45b. Off-campus emergency department				[x]
45c. Pediatric emergency department	[]	[]		[x]
45d. Trauma center (certified) [Level of unit (1-3)] (Please specify the level of unit provided by the hospital if applicable.)	[x] 3	[]	[]	[]
46. Enabling services	[]	[]	[x]	[]
47. Endoscopic services: 47a.Optical colonoscopy	[x]	[]		. []
47b. Endoscopic ultrasound	[]			[x]
47c. Ablation of Barrett's esophagus	[]	[]	[]	[x]
47d. Esophageal impedance study				[x]
47e. Endoscopic retrograde cholangiopancreatography (ERCP)		[]		[x]
48. Enrollment (insurance) assistance services	[x]	[]	[]	[]
49. Employment support services	[x]		1	[]
50. Extracorporeal shock wave lithotripter (ESWL)				[x]
51. Fertility clinic	[]	[]		[x]
52. Fitness center	[x]		[]	[]
53. Freestanding outpatient care center				[x]
54. Geriatric services	[]	[]	[]	[x]
55. Health fair	[x]	[]	[]	[]
56. Community health education	[x]	[]	[]	[]
57. Genetic testing/counseling		ſΊ	[]	[x]
58. Health screenings	[x]	[]	[]	[]
59. Health research	[]	[]	[]	[x]
60. Hemodialysis	[]	[]		[x]
61. HIV - AIDS services	[]	[]	[]	[x]
62. Home health services	[x]	[]	[]	
63. Hospice program			[x]	
64. Hospital - based outpatient care center - services	[x]		[]	
65. Housing services:				

65a. Assisted living	[x]	[]		[]
65b. Retirement housing		[]		[x]
65c. Supportive housing services		[]	[]	[x]
66. Immunization program	[x]			
67. Indigent care clinic				[x]
68. Linguistic/translation services	[x]			`[]

*Please check services that were provided within your hospital for use at the end of the reporting period. If you choose to fill with last year data before pushing save and validate make sure all questions have at least one field checked.	Owned or provided by my hospital or its subsidiary	Provided by my Health System (in my local community)	Provided through a formal contractual arrangement or joint venture with another provider that is not in my system (in my local community)	Do not provide
69. Meal delivery services				[x]
70. Mobile health services	[]	[]	[]	[x]
71. Neurological services	[]	[]		[x]
72. Nutrition programs		[]	[x]	[]
73. Occupational health services			[x]	[]
74. Oncology services	[x]			[]
75. Orthopedic services	[x]			
76. Outpatient surgery	[x]		[]	
77. Pain management program			[x]	[]
78. Palliative care program				[x]
79. Palliative care inpatient unit	[]	[]		[x]
80. Patient Controlled Analgesia (PCA)	[x]	[]	[]	[]
81. Patient education center	[x]	[]		[]
82. Patient representative services	[x]	[]		[]
83. Physical rehabilitation services: 83a. Assistive technology center	[]	[]	[]	[x]
83b. Electrodiagnostic services			[]	[x]
83c. Physical rehabilitation outpatient services	[]		[x]	[]
83d. Prosthetic and orthotic services	[]			[x]
83e. Robot-assisted walking therapy				[x]
83f. Simulated rehabilitation environment				[x]
84. Primary care department				[x]
85. Psychiatric services: 85a.Psychiatric consultation - liaison services		[]	[]	[x]
85b. Psychiatric pediatric care	[] #Beds	[]	[]	[x]
85c. Psychiatric geriatric services	[] #Beds	[]	[]	[x]
85d. Psychiatric education services	[]			[x]
85e. Psychiatric emergency services	[]	[]	[x]	[]
85f. Psychiatric outpatient services		[]	[]	[x]
85g. Psychiatric intensive outpatient services	[]	[]	[]	[x]
85h. Psychiatric partial hospitalization services - adult	[]	[]	[]	[x]
85i. Psychiatric partial hospitalization services - pediatric	[]	[]	[]	[x]

82j. Psychiatric residential treatment - adult			
85k. Psychiatric residential treatment - pediatric	[]	[]	[x]

*Please check services that were provided within your hospital for use at the end of the reporting period. If you choose to fill with last year data before pushing save and validate make sure all questions have at least one field checked.	Owned or provided by my hospital or its subsidiary	Provided by my Health System (in my local community)	Provided through a formal contractual arrangement or joint venture with another provider that is not in my system (in my local community)	Do not provide
86. Radiology, diagnostic: 86a. CT scanner	[x]	[]	Tempool.	[]
86b. Diagnostic radioisotope facility		[]	[]	[x]
86c. Electron beam computed tomography (EBCT)		[]	[]	[x]
86d. Full-field digital mammography(FFDM)	[x]		[]	
86e. Magnetic resonance imaging (MRI)	[x]			[]
86f. Intraoperative magnetic resonance imaging				[x]
86g. Magnetoencephalography (MEG)			[]	[x]
86h. Multi-slice spiral computed tomography(<64 + slice CT)	[x]	[]		Iranual]
86i. Multi-slice spiral computed tomography (64+ slice)		[]	[]	[x]
86j. Positron emission tomography (PET)	[]		[]	[x]
86k. Positron emission tomography/CT (PET/CT)			[x]	[]
861. Single photon emission computerized tomography (SPECT)		[]	[]	[x]
86m. Ultrasound	[x]			[]
87. Radiology therapeutic: 87a. Image-guided Radiation Therapy(IGRT)	[]	[]		[x]
87b. Intensity-Modulated Radiation Therapy (IMRT)	[]			[x]
87c. Proton beam therapy				[x]
87d. Shaped Beam Radiation System				[x]
87e. Stereotactic radiosurgery	[]	[]		[x]
88. Robotic surgery	[]			[x]
89. Rural health clinic			[1	[x]
90. Sleep center			[x]	
91. Social work services	[x]			[]
92. Sports medicine			[x]	
93. Support groups	[x]			
94. Swing bed services	[x]	[]		[]
95. Teen outreach services		[]		[x]
96. Tobacco treatment / cessation program	[x]		[]	[]
97. Telehealth 97a. Consultation and office visits	[x]		[]	[]
97b. eICU				[x]
97c. Stroke care		[]		[x]

97d. Psychiatric and Addiction treatment	[x]	[]	[]	[]
97e. Remote patient monitoring: 1. Post-discharge.	[]	[]	[]	[x]
2. Ongoing chronic care management				[x]
3. Other remote patient monitoring		[]		[x]
97f. Other telehealth	[]	[]		[x]
98. Transplant services: 98a. Bone marrow		[]	[]	[x]
98b. Heart	[]			[x]
98c. Kidney		[]	[]	[x]
98d. Liver	[]		[]	[x]
98e. Lung	[]		[]	[x]
98f. Tissue	[]	[]	[]	[x]
98g. Other	[]	[]	[]	[x]
99. Transportation to health facilities (non-emergency)	[]		[]	[x]
100. Urgent care center	[]	[]	[]	[x]
101. Violence Prevention Programs: 101a. For the workplace			[]	[x]
101b. For the community			[]	[x]
102. Virtual Colonoscopy				[x]
103. Volunteer services department	[x]		[]	
104. Women's health center / services	[]	[]	[]	[x]
105. Wound management services	[x]	[]	[]	

106. Does your organization routinely integrate behavioral health se	ervices in the following care areas?	
Integration ranges from co-located physical and behavioral health process care where behavioral and physical health providers function as a transfer	,	anning, to fully integrated
	Yes	No
a. Emergency Services	()	(x)
b. Primary Care Services	(x)	()
c. Acute inpatient care	(x)	()
d. Extended care	(x)	()
107a. For each of the physician-organization arrangements, please reapproximate ownership share.	eport the number of physicians and the	

107a.1 Independent Practice Association (IPA)	Number of Physicians	Hospital ownership share %	Physician ownership share %	Parent corporation ownership share %	Insurance ownership share %
107a.2 Group practice without walls					
107a.3 Open Physician-Hospital Organization (PHO)					
107a.4 Closed Physician-Hospital Organization (PHO)					
107a,5 Management Service Organization (MSO)					
107a.6 Integrated Salary Model					
107a.7 Equity Model					
107a.8 Foundation					
107a.9 Other, please specify					

107b. If the hospital owns physician practices, how are they organized?

107b.1 Solo practice	Percent %	Number of Physicians
107b.2 Single specialty group		
107b.3 Multi-specialty group		

7c. Of the physician practices owned by the hospital, what percentage are primary care?	%2
7d. Of the physician practices owned by the hospital, what percentage are specialty care?	%2

that are engaged in an arrangement with your hospital that allows for joint contracting with payors or shared responsibility for financial risk or clinical performance between the hospital and physician (arrangement may be any type of ownership)?

of physicians _____

() Yes () No
() Yes () No

1. Does your hospital own or jointly own a health plan?		() Yes (x) No	
2. Does your system own or jointly own a health plan?		(Ye (x N	es)
3. Does your hospital/system have a significant partnersh on an insurance company/health plan?	ip with an insurer	() Ye: (x) No	
5. Does your health plan make capitated payments to physical states of the state of	sicians either within or or	utside of your network for speci	fic groups or enrollees?
	Yes	No	Do not know
a. Physicians within your network	()	()	()
b. Physicians outside your network	()	()	()
6. Does your health plan make bundled payments to provi	ders in your network or t	o outside providers?	
	Yes	No	Do not know
a. Providers within your network	()	()	()
b. Providers outside your network	()	()	()
7. Does your health plan offer shared risk contracts either bundled payment)	to providers in your netw	vork or to outside providers? (i.e	e., other than capitation or
	Yes	No	Do not know
a. Providers within your network	()	()	()
b. Providers outside your network	()	()	()
8. Does your hospital or system offer a self-administered employees?	health plan for your	(x) Yes () No	

ALTERNATIVE PAYMENT MODELS

9. What percentage of the hospital's net patient revenue is paid on a capitated basis?	Ω			
9a. In total, how many enrollees do you serve under capitated contracts?				
10. Does your hospital participate in any bundled payment arrangements? 2	[] Yes	p s []b lo	oid reviously ut no onger oing so	[x] No
10a. If yes, with which of the following types of payers does your hospital have a bundled payment arrangement? (Select all that apply)				
[] 1. Traditional Medicare [] 2. A Medicare Advantage plan [] 3. A commercial insurance plan including ACA participants, individual, group or employer markets [] 4. Medicaid				
10b. For which of the following medical/surgical conditions does your hospital have a bundled payment arrangement? (Select all that apply)				
[] 1. Cardiovascular [] 2. Orthopedic				
[] 3. Oncologic [] 4. Neurology [] 5. Hematology [] 6. Gastrointestinal [] 7. Pulmonary [] 8. Infectious disease [] 9. Other (please specify				
10c. what percentage of the hospital's patient revenue is paid through bundled payment arrangements 2.	<u>0</u>			
11. Does your hospital participate in a bundled payment program involving care settings outside of the hospital (e.g. physician, outpatient, post acute)?	() Yes	(x) N	lo	
11a. If yes, does your hospital share upside or downside risk with any of those outside providers?	() Yes	(x) N	lo	
12. What percentage of your hospital's patient revenue is paid on a shared risk basis (other than capitated or bundled payment)?	<u>0</u>			
13. Does your hospital contract directly with employers or a coalition of employers to provide care on a capitated, predetermined, or shared risk basis?	() Yes	(x) N	lo	
14. Does your hospital have contracts with commercial payers where payment is tied to performance on quality/safety metrics? <a>\mathbb{E} .	() Yes	(x) N	lo	
15a. Has your hospital or health care system established an accountable care organization (ACO)? 🔞				
() 1. My hospital/system currently leads an ACO				
(x) 2. My hospital/system currently participates in an ACO (but is not its leader)				
() 3. My hospital/system previously led or participated in an ACO but is no longer doing so				
() 4. My hospital/system has never participated or led an ACO				
18. Do any hospitals and/or physician groups within your system or the system itself, plan to participate in any arrangements in the next three years? (Check all that apply)	of the fo	llowing	g risk	
[x] a. Shared Savings/Losses [] b. Bundled payment				

[] c. Capitation		
[] d. ACO (Ownership)		
[x] e. ACO (Joint Venture)		
[] f. Health Plan (Ownership)		
[] g. Health Plan (Joint Venture)		
[] h. Other, please specify		
[] i. None		
19. Does your hospital/system have an established me	dical home program?	
	Yes	No
a. Hospital	(x)	()
b. System	()	(x)
20. Has your hospital/system established a clinically in	ntegrated network?	
	Yes	No
a. Hospital	()	(x)
b. System	()	()
	• •	• •

1. Does your hospital own and operate a nursing home type unit / facility?

() Yes (x) No

1. BEDS AND UTILIZATION

Fill out column (2) if hospital owns and operates a nursing home type unit/facility. Column (1) should be the combined total of hospital plus Nursing Home Unit/Facility	(1) Total Facility	(2) Nursing
	20142 2 4071107	Home
		Unit/Facility
a. Total licensed beds.	<u>25</u>	
b. Beds set up and staffed for use at the end of the reporting period (Do not report licensed beds)	25	
c. Bassinets set up and staffed for use at the end of the reporting period	<u>3</u>	
d. Births (exclude fetal deaths)	<u>99</u>	
e. Admissions (exclude newborns, include neonatal & swing admissions)	<u>605</u>	
f. Inpatient days (exclude newborns, include neonatal & swing days)	2,096	
g. Emergency department visits	<u>6,702</u>	
h. Total outpatient visits (include emergency department visits & outpatient surgeries)	<u>50,133</u>	
i. Inpatient surgical operations	<u>122</u>	
j. Number of operating rooms	<u>2</u>	
k. Outpatient surgical operations	2,152	

2. MEDICARE/MEDICAID UTILIZATION

(exclude newborns, Include neonatal & swing days & deaths)

Medicare/Medicaid

Fill out column (2) if hospital owns and operates a nursing home type unit/facility. Column (1) should be the	(1)	(2)
combined total of hospital plus Nursing Home Unit/Facility	Total Facility	Nursing
		Home
		Unit/Facility
a. 1. Total Medicare (Title XVIII) inpatient discharges (including Medicare Managed Care)	<u>356</u>	
a. 2. How many Medicare inpatient discharges were Medicare Managed Care?	38	
b. 1. Total Medicare (Title XVIII) inpatient days (including Medicare Managed Care)	1,405	
b. 2. How many Medicare inpatient days were Medicare Managed Care?	<u> 165</u>	
c. 1. Total Medicaid (Title XIX) inpatient discharges (including Medicaid Managed Care)	<u>60</u>	
c. 2. How many Medicaid inpatient discharges were Medicaid Managed Care?	<u>51</u>	
d. 1. Total Medicaid (Title XIX) inpatient days (including Medicaid Managed Care)	212	
d. 2. How many Medicaid inpatient days were Medicaid Managed Care?	<u>175</u>	

3. FINANCIAL

Fill out column (2) if hospital owns and operates a nursing home type unit/facility. Column (1) should be the combined total of hospital plus Nursing Home Unit/Facility	(1) Total Facility	(2) Nursing Home Unit/Facility
*a. Net patient revenue (treat bad debt as a deduction from revenue)	34,872,682	
*b. Tax appropriations	<u>o</u>	
*c. Other operating revenue	4,084,984	
*d. Nonoperating revenue	1,071,568	
*e. TOTAL REVENUE (add 3a thru 3d)	40,029,234	
f. Payroll expenses (only)	14,049,845	******
g. Employee benefits	5,054,800	·
h. Depreciation expense (for reporting period only)	2,402,835	
i. Interest expense	530,766	
j. Pharmacy Expense	2,148,810	
k. Supply expense (other than pharmacy)	2,264,699	
I. All other expenses	13,156,643	
m. TOTAL EXPENSES (Add 3f thru 31. Exclude bad debt)	39,628,398	
n. Do your total expenses (E3.m) reflect full allocation from your corporate office?	() Yes (x) No	
*4 Payanya Bu tuna		
*4. Revenue By type		
a. Total gross inpatient revenue	8,982,104 50,765,168 59,747,272	
b. Total gross outpatient revenue		
c. Total gross patient revenue		
*5. Uncompensated Care & Provider Taxes		
a. Bad debt (Revenue forgone at full established rates. Include in gross revenue)	2	<u> 179,279</u>
b. Financial Assistance (includes Charity) (Revenue forgone at full established rates. Include in gross revenue)	2	240,131
c. Is your bad debt (5a.) reported on the basis of full charges?	(x)	Yes () No

() Yes (x) No

Total Expenses......() Yes (x) No

Deductions from net Patient Revenue.......... () Yes (x) No

e. If yes, please report the total gross amount paid into the

d. Does your state have a provider Medicaid tax/assessment program?

f. Due to differing accounting standards please indicate whether the provider tax/assessment amount is included

*These data will be treated as confidential. See the full confidentiality statement at the end of Section E.

*6a. GOVERNMENT		
6ala. Fee for service patient revenue 🖺	(1) (2) Gross Net 20,229,566 10,755,316	
6alb. Managed care revenue	3,238,391 1,820,206	
6alc. Total (a + b) B .	23,467,957 12,575,522	
5.13. 75tm (d · 5) = .	<u> </u>	
6a2. Medicaid:		
6a2a. Fee for service patient revenue 2	<u>657,295</u> <u>317,880</u>	
6a2b. Managed care revenue	7,081,962 2,685,094	
6a2c. Medicaid Graduate Medical Education (GME) payments	Q	
6a2d. Medicaid Disproportionate Share Hospital Payments (DSH)	Q	
6a2e. Medicaid supplemental payments: not including Medicaid Disproportionate Share Hospital Payments) ☐	<u>o</u>	
6a2f. Other Medicaid 🖺	Q	
6a2g, Total (a+b+c+d+e+f)	7,739,257 3,002,974	
6a3. Other Government: 2	816,536 507,129	
*6b. NONGOVERNMENT		
6b1. Self-pay 🖪	923,190 733,618	
6b2. Third-party payers:		
6b2a. Managed care (includes HMO and PPO)	25,658,500 17,090,750	
6b2b. Other third - party payers 🖺	1,141,826 962,689	
6b2c. Total Third - party payers (a+b) 🛂	28,540,052 18,837,186	
6b3. All Other nongovernment 2	<u>o</u> o	
*6c. TOTAL	59,747,272 34,872,682	
*6d. If you reported receiving Medicaid Supplemental Payments on line 6.a(2)e, ple care.	ease break the payment total into i	inpatient and outpatien
	Inpatient	Outpatient
Medicaid supplemental payments	· · · · · · · · · · · · · · · · · · ·	
*6e. If you are a government owned facility, does your facility participate in the Medicaid intergovernmental transfer or certified public expenditure program.	() Yes (x) No	
	Consess	NT 4
	Gross	Net

*6f. If yes, please report gross and net revenue.

*6g. Are the financial data reported from your audited financial statement? (x)
Yes
()
No

6h. IS THERE ANY REASON WHY YOU CANNOT ENTER REVENUE BY PAYER? (x)
Yes
(x)
No

*7. FINANCIAL PERFORMANCE - MARGIN

*	%		
*a. Total Margin			
*b. Operating Margin			
*c. EBITDA Margin			
*d. Medicare Margin			
*e. Medicaid Margin			
8. Fixed Assets			
8a. Property, plant and equipment at cost		45,8	367 <u>,861</u>
8b. Accumulated depreciation			168,427
8c. Net property, plant and equipment (a - b)			399,434
8d. Total gross square feet of your physical plant used for or in support of your healthcare activities			36000
9. Total Capital Expenses 2			
Include all expenses used to acquire assets, including buildings, remodeling projects, equipment, or property.		1,3	<u>162,378</u>
10. INFORMATION TECHNOLOGY AND CYBERSECURITY			
a. IT Operating Expense	1,089,446		
b. IT Capital Expense.	0		
c. Number of Employed IT staff (in FTEs).	2		
d. Number of outsourced IT staff (in FTEs).	<u>2</u>		
*e. What percentage of your IT budget is spent on security?	<u>0</u>		
f. Which of the following cybersecurity measures does your hospital or health system currently deploy	y?*		
 [x] a. Annual risk assessment [x] b. Incident response plan [x] c. Intrusion detection systems [x] d. Mobile device encryption [x] e. Mobile device data wiping [x] f. Penetration testing to identify security vulnerabilities 			
[x] g. Strong password requirements [x] h. Two-factor authentication			
CYBERSECURITY			
	Yes	No	Unsure
g. Does your hospital or health system board oversight of risk management and reduction specifically include consideration of cybersecurity risk?*	(x)	()	()
h. Does your hospital or health system have cybersecurity insurance?*	(x)	()	()
i. Is your hospital or health system participating in cybersecurity information-sharing activities with an outside information Sharing and Analysis Organization to identify threats and yulnerabilities?*	(x)	()	()

*These data will be treated as confidential and not released without written permission. AHA will, however, share these data with your respective state hospital association and, if requested, with your appropriate metropolitan/regional association.

*For members of the Catholic Health Association of the United States (CHA), AHA will also share these data with CHA unless there are objections expressed by checking this box.

*The state/metropolitan/regional association and CHA may not release these data without written permission from the hospital.

11. Staffing

Report full-time (35 hours or more) and part-time (less than 35 hours) personnel who were on the hospital/facility payroll at the end of your reporting period. Include members of religious orders for whom dollar equivalents were reported. Exclude private-duty nurses, volunteers, and all personnel whose salary is financed entirely by outside research grants. Exclude physicians and dentists who are paid on a fee basis. FTE is the total number of hours worked by all employees over the full (12 month) reporting period divided by the normal number of hours worked by a full-time employee for that same time period. For example, if your hospital considers a normal workweek for a full-time employee to be 40 hours, a total of 2,080 would be worked over a full year (52 weeks). If the total number of hours worked by all employees on the payroll is 208,000, then the number of Full-Time Equivalents (FTE) is 100 (employees). The FTE calculation for a specific occupational category such as Registered nurses is exactly the same. The calculation for each occupational category should be based on the number of hours worked by staff employed in that specific category.

For each occupational category, please report the number of staff vacancies as of the last day of your reporting period. A vacancy is defined as a budgeted staff position which is unfilled as of the last day of the reporting period and for which the hospital is actively seeking either a full-time or part-time permanent replacement. Personnel who work in more than one area should be included only in the category of their primary responsibility and should be counted only once.

11. STAFFING

	Full-Time (35 hr/wk	Part-Time (less than	FTE	Vacancies
	or more) on Payroll	35 hr/wk) on Payroll		
a. Physicians	<u>3</u>	<u>o</u>		
b. Dentists	Q	Q		
c. Medical and dental residents/interns	Q	<u>0</u>		
d. Other trainees	Q	Q		
e. Registered nurses	<u>61</u>	<u>38</u>		
f. Licensed practical (vocational) nurses	<u>2</u>	4		
g. Nursing assistive personnel	<u>28</u>	<u>15</u>		
h. Radiology technicians	<u>12</u>	2		
i. Laboratory technicians	<u>14</u>	<u>3</u>		
j. Pharmacists, licensed	1	<u>1</u>		
k. Pharmacy technicians	1	1		
1. Respiratory therapists	0	0	<u></u>	
m. All other personnel	<u>106</u>	<u>59</u>		***************************************
n. Total facility personnel (add 11.a through 11.m) (Total facility personnel should include hospital plus nursing home type unit/facility personnel reported in 11:o and 11.p)	228	123		
o. Nursing home type unit/facility Registered Nurses	<u>o</u>	<u>0</u>	Q	
p. Nursing home type unit/facility personnel	<u>o</u>	Q	<u>0</u>	

q. For your employed RNs reported above (E.11.e, column 3), please report the number of full time equivalents who are involved in direct patient care.

12. PRIVILEGED PHYSICIANS

	(1)	(2)	(3)	(4)	(5)
	Total	Total	Total	Not	Total
	Employed	Individual	Group	Employed or	Privileged
		Contract	Contract	Under	
				Contract	
a. Primary care (general practitioner, general					
internal medicine, family practice, general	<u>0</u>	2	<u>Q</u>	<u>Q</u>	7
pediatrics, obstetrics/gynecology, geriatrics)					
b. Emergency medicine	Q	<u>0</u>	<u>3</u>	<u>0</u>	<u>3</u>
c. Hospitalist	<u>0</u>	<u>0</u>	<u>0</u>	0	Q
d. Intensivist	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
e. Radiologist/pathologist/anesthesiologist	Q	1	<u>5</u>	<u>2</u>	<u>8</u>
f. Other specialist	<u>0</u>	<u>4</u>	<u>38</u>	<u>55</u>	<u>97</u>
g. Total (add 12a-12f)	<u>0</u>	<u>12</u>	<u>46</u>	<u>57</u>	115
13. HOSPITALISTS					

13. HOSPITALISTS

13a. Do hospitalists provide care for patients in your hospital?

(if yes, please report in E.12c.) () Yes (x) No

14. INTENSIVISTS **2**

a. Do intensivists provide care for patients in your hospital. (If no, please skip to question 15.)

(if yes, please report in E.12d.) () Yes (x) No

15. ADVANCED PRACTICE REGISTERED NURSES / PHYSICIAN ASSISTANTS

 a. Do advanced practice nurses/physician assistants provide care for patients in your hospital? 	(if no, please skip to 16.) () Yes (x) No
16. FOREIGN EDUCATED NURSES E	
a. Did your facility hire more foreign-educated nurses (including contract or agency	y nurses) to help fill RN vacancies in 2018 vs. 2017?
More() Less() Same() Did not hire foreign nurses(x)	
b. From which countries/continents are you recruiting foreign-educated nurses? (ch	eck all that apply)
[] Africa [] South Korea [] Canada [] Philippines [] China [] India [] C	Other
b. From which countries/continents are you recruiting foreign-educated nurses? (ch	11 7/

SUPPLEMENTAL INFORMATION

Does your hospital provide services through satellite outpatient departments?	(x) Yes () No
---	---------------

1b. Please indicate the clinical families of outpatient services offered along with the number of hospital outpatient sites by location.

F. SUPPLEMENTAL INFORMATION

Facilities	Check all that apply	Number of on-campus sites	Number of off-campus sites
1. Airway endoscopy	[]		
2. Ambulatory surgery	[]		
3. Blood product exchange	[]		
4. Cardiac/pulmonary rehabilitation	[]	<u> </u>	
5. Diagnostic/screening test and related procedures	[]		
6. Drug administration and clinical oncology	[]		***************************************
7. Ear, nose throat (ENT)	[]	•	
8. General surgery and related procedures	[]	48444444444444	
9. Gastrointestinal (GI)	[]	<u> </u>	
10. Gynecology	[]	****	
11. Laboratory	[]	***************************************	
12. Major imaging	[]		-
13. Minor imaging	[]	***************************************	
14. Musculoskeletal surgery	[]	**************************************	
15. Nervous system procedures	[]	•	
16. Ophthalmology	[]		
17. Pathology	[]	and the second s	
18. Primary care	[x]		<u>2</u> .
19. Psychiatric care	[]	<u> </u>	were the second of the second

20. Radiation oncolo	gy		[]		<u>-</u>
21. Rehabilitation			[]		
22. Skilled nursing			[]		
23. Substance abuse/o	chemical depender	су	[]	<u> </u>	
24. Urgent care			[]		
25. Urology			[]		
26. Vascular/endovas	cular/cardiovascul	ar	[]		-
27. Visits and related	services		[]	***************************************	
28. Other, please spec	eify:		[]		
2. Does the hospital point, and state of the	participate in a gro ne group purchasin	up purchasing ang g organization(s)	rangement? If yes, please prov	ide the name, (x) Yes () No	,
Name City Vizient, Inc. Irving	State TX				
Name	City	State			
Name	City	State			
3. Does the hospital p	ourchase medical/s	urgical supplies o	directly through a distributor?	9 ,	
(x) Yes () No					
If yes, please provide	e the name(s) of th	e distributor.			
Name: Shared Service	e Systems, Inc.				
Name: Kreisers					
Name:					

1				
5. Describe the extent of your hospital's current p improvement initiatives.	partnerships with the following	lowing types of organizat	ions for community or population health	
	Not involved	Collaboration	Formal Alliance	
a. Health care providers outside your system	()	(x)	()	
b. Local or state public health organizations	()	(x)	()	
c. Local or state human/social service organizations	()	(x)	()	
d. Other local or state government	()	(x)	()	
e. Non-profit organizations	()	(x)	()	
f. Faith-based organizations	()	()	(x)	
g. Health insurance companies	()	(x)	()	
h. Schools	()	(x)	()	
i. Local businesses or chambers of commerce	()	()	(x)	
j. National businesses	(x)	()	()	
k. Other (list)	(x)	()	()	
 Does your hospital have an established patien regularly to actively engage the perspectives of 	of patients and families?	1	() Yes (x) No	
 Does your hospital have a policy or guidelines patients by family and other partners in care according 		ted access, 24 hours a day	, to hospitalized	
(x) a. Exists across all units() b. Exists across some units() c. Does not exist in any hospital unit				
8. Use this space for comments or to elaborate or survey. Refer to the response by page, section		ed on this		
Does your hospital or health system have an Inplease provide the address.	iternet or Homepage add	lress? If yes, (x) Yes (No www.floydvalley.org	
10. Please indicate below whether or not you agree.	ee to these types of disci	osure:		
(x) I hereby grant AHA permission to release m worthwhile need to gain access to these data	y hospital's revenue data subject to the user's agr	to external users that the cement with the AHA not	AHA determines have a legitimate and to release hospital specific information.	
() I do not grant AHA permission to release my	confidential data.			
Thank you for your cooperation in completing th responses to this survey, who should be contacted		y questions about your		
Your Name & Title 🖺	Dustin Wr	ight Chief Executive Officer		
Years Descrit Address FI				

4. If your hospital hired RNs during the reporting period, how many were new graduates from nursing schools?

Your Email Address Page 37 of 38

dustin.wright@floydvalley.org

(712) 546-3492

(712) 546-3352

Your Phone Number

K# .

Your Fax Number 🛂



EXHIBIT D

PLYMOUTH COUNTY HEALTH PLANNING COMMITTEE

2018- 2019	Plymouth County Health Planning Committee Representation
	AmeriCorps – Prevent Child Abuse
	Bethany Christian Services
,	Big Brothers Big Sisters
***************************************	Boys Town
,	CAASA
	Center for Financial Education
· · · · · · · · · · · · · · · · · · ·	Child Care Resource
	Community Health Partners
	CSADV
	Decategorization Coordinator
	Farm Bureau Financial
	FVH, Community Health Manager
	FVH, Education Coordinator
	FVH, Family Medicine Clinic Mgr
	FVH, Nursing Service Manager
	Head Start Family Advocate
·	Hospice of Siouxland
	IA Dept. of Public Health- Rural Outreach Liaison
	Iowa State Extension Services
	Jackson Recovery Center
	Joan Andres Therapy Services
	LeMars Area Family YMCA
	LeMars Police Department
	Love & Logic
· · ·	Lutheran Services of Iowa
	Mid-Sioux Opportunity, Inc.
	New Leaf Therapy Services
	NW Iowa Early Childhood
	NW Iowa AEA
	Parent Partner
	Plains Area Mental Health Center
	Ply. Co. Emergency Coordinator
	Ply Co. Human Services
	Ply. Co. Sheriff
	Ply. Co. Supervisor
	Season's Center
	SIMPCO
	Siouxland Community Health
	Siouxland Regional Transit
	Siouxland Regional Health Center
	Sioux Rivers
	United Healthcare
	WHY? Coalition
	Gehlen Catholic students/counselor
1	Hinton Community students/counselor
	LeMars Community students/counselor
	MMCRU students/counselor
	Remsen St. Mary's students/counselor